

LARGE SCALE APPLICATION OF LEAN

BARRIERS AND POSSIBLE SOLUTIONS

Róbert Varga – Ericsson Hungary



ERICSSON

STORY 1: COOPERATION WITH A NON-LEAN/AGILE THIRD PARTY VENDOR



THE PROBLEM



ONE BIG BANG



Del 1
Prod 1

Del 2
Prod 1

Del 3
Prod 1

...

Del N
Prod 1

Del 1
Prod 2

Del 2
Prod 2

Del 3
Prod 2

Del N
Prod 2

COOPERATION WITH NON-AGILE PARTIES



ESCALATION?

GO TO THE SOURCE

REQUIREMENTS ENABLING
FLEXIBLE USAGE IN THE REST
OF THE SOLUTION



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STORY 2: REQUIREMENT AND RELEASE HANDLING WITH 40 TEAMS ON MULTIPLE SITES



RELEASE ASPECT



FEATURE ASPECT



REQUIREMENT INFLOW IS
CONTINUOUS

REQUIREMENTS ARE
CHANGING ALL THE TIME

FEATURE SIZE IS HARD TO
PREDICT

THE F-MODEL



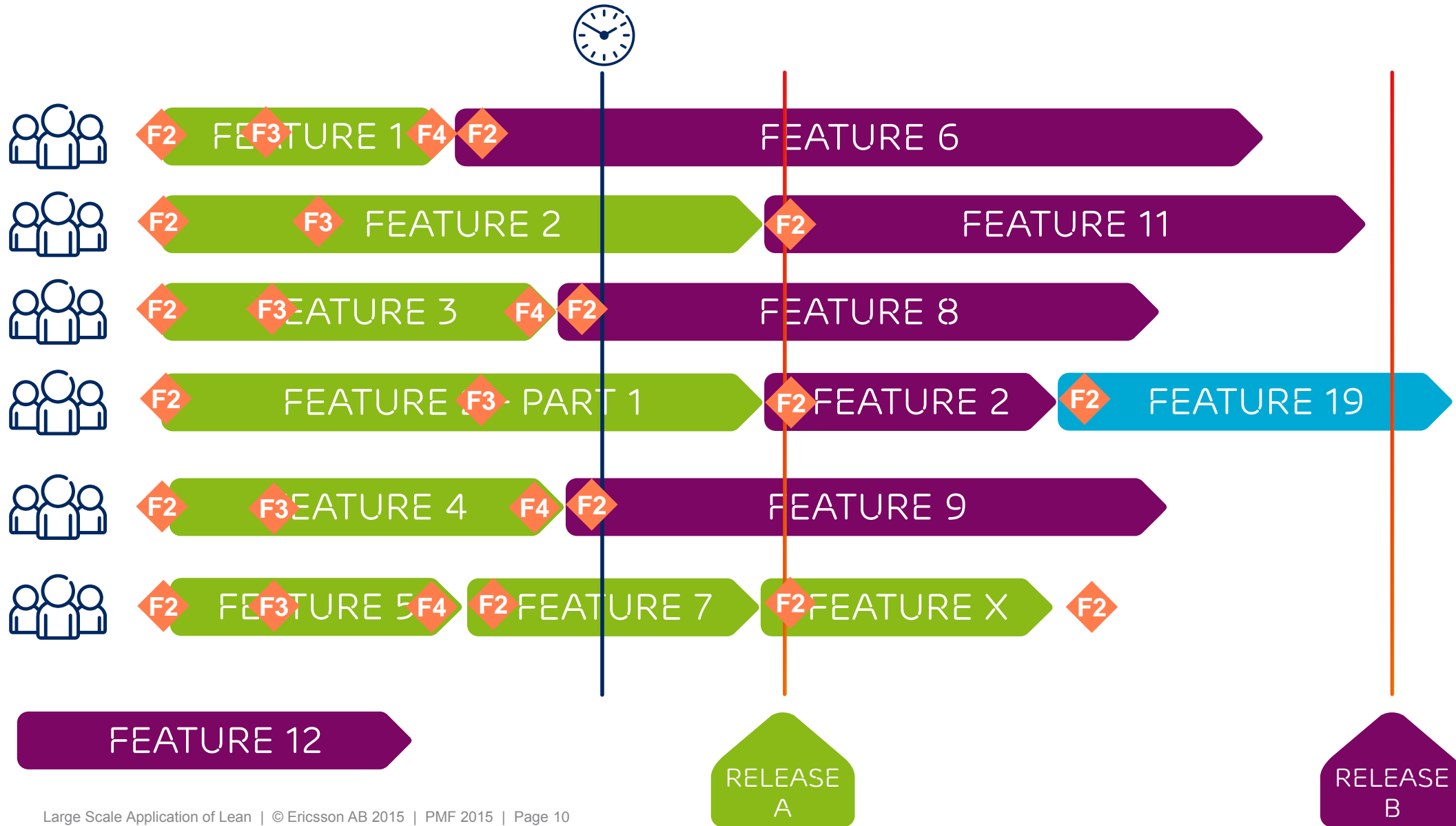
- › F0: QUICK STUDY START
- › F1: PRE-STUDY START
- › F2: EXECUTION START
- › F3: FEATURE COMMIT
- › F4: READY FOR DELIVERY

F-MODEL IN ACTION

FEATURE X



F-MODEL IN ACTION



REQUIREMENTS ON MANAGEMENT



ACCEPT UNCERTAINTY

BE READY TO CHANGE
DIRECTION

BE CLEAR ON PRIORITIES

AND THERE'S MORE 😊



KEEP LONG TERM PLANNING
ON A HIGH LEVEL

TRANSPARENCY

CONTINUOUS COMMUNICATION
TOWARDS ALL STAKEHOLDERS

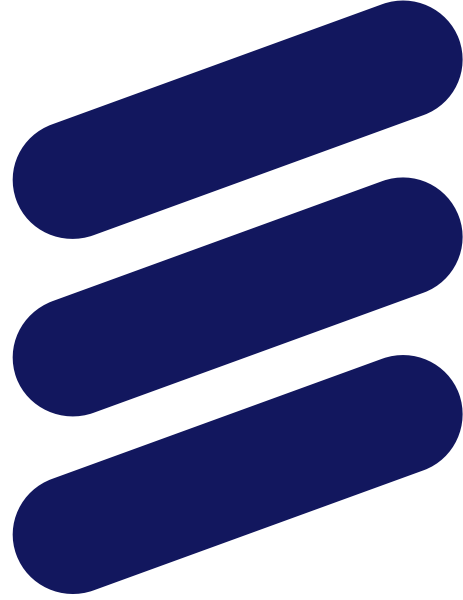
REQUIREMENTS ON TEAMS



STRICTLY STICK TO USER STORY
PRIORITIES

ALWAYS SECURE LEGACY

BE VERY TRANSPARENT ON
FEATURE LEVEL PROGRESS



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